

Group Profile

March 2026

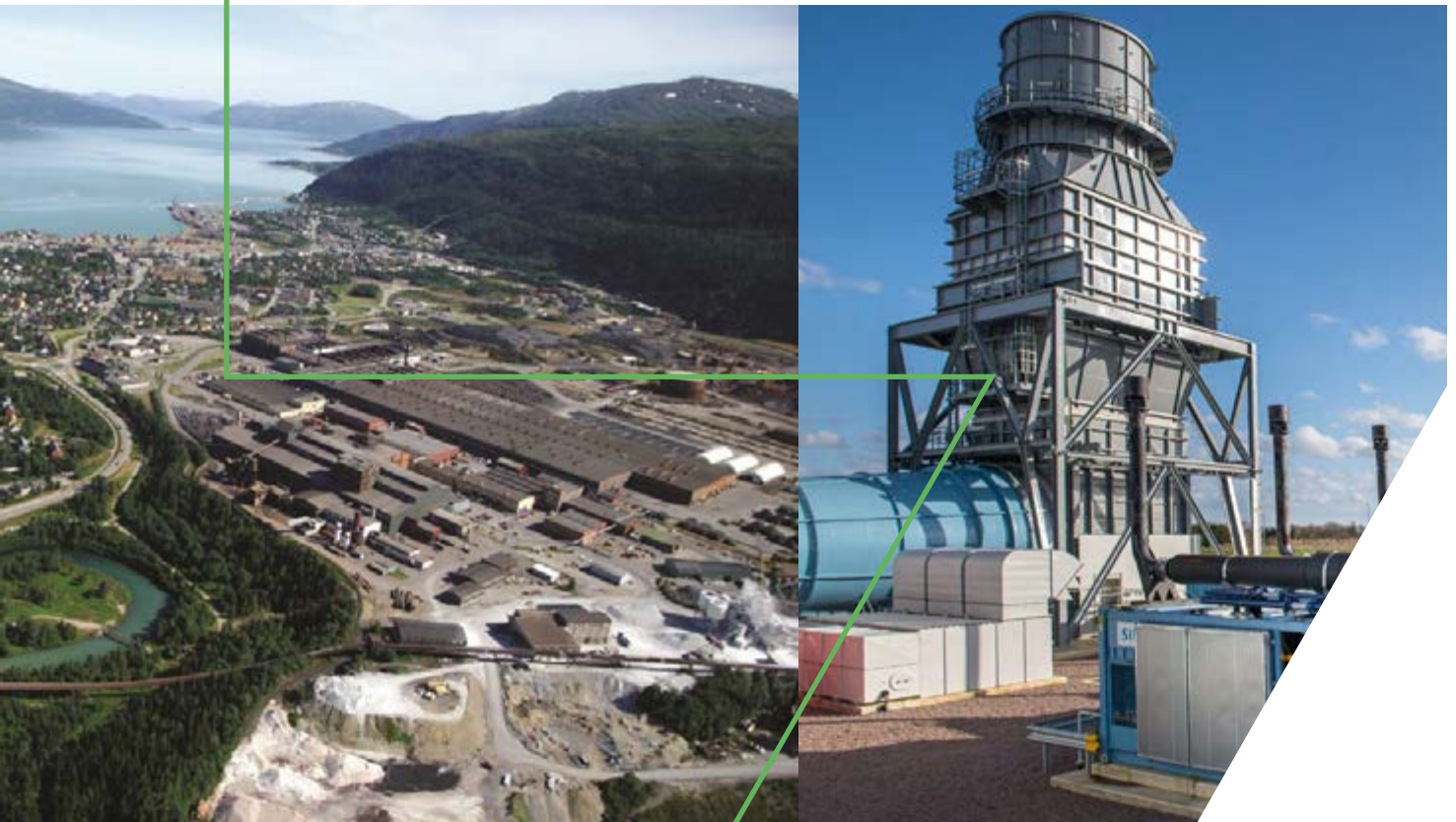


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WHO WE ARE

Dynamic Family Office Investment Group

We are a family office investment group driving strategic investments that create long-term value.

Headquartered in the Czech Republic, we seek industrial, commodity-linked opportunities in special situations that require restructuring or capital support across sectors and geographies.

Our portfolio combines power generation, steel production, mining rights, and recourse mining and processing. We actively seek opportunities also in oil and gas, and the fertilizer production.

Our operations span North America, Europe, and Australia, and we remain open to expanding into other markets.

Key Values

Family Office Benefits

We're flexible and agile, free from the lengthy, complex processes typical of large corporates. This lets us deploy capital quickly and respond fast to market opportunities.

Proven Expertise

Across our global network of offices, we bring inhouse industry and technical expertise to run and improve operations and scale businesses for the long-term.

Enduring Financial Power

We are a long-term owner focused on building sustainable value. We reinvest internal cash flows to grow and develop our existing businesses.

Global Reach Across Industries

We maintain a clear view of global market dynamics, enabling informed decisions and stable performance despite short-term commodity volatility.



In 2025, Sev.en Global Investments took a major step forward by entering steelmaking industry and expanding into a new region, the Nordics. Through 7 Steel UK and 7 Steel Nordic, we acquired European leaders in low-carbon steel production showcasing the sustainability in the steel industry.

In Australia, SO4 delivered a breakthrough year. As the country's only producer of premium organic fertilizer, the team moved from development to commercial execution and launched export shipments to Mexico, Peru, Spain, Ecuador, and Chile.

Also in Australia, Delta, owner and operator of the Vales Point Power Station in NSW, partnered with Samsung to explore a large-scale battery project, designed to strengthen the grid, improve reliability, and help manage supply volatility as renewables expand.

From power generation and resources mining to steelmaking, our progress depends on capable teams and strong execution. I am grateful for the professionalism and relentless drive for value our teams bring every day.

Alan Svoboda

CEO, Sev.en Global Investments

INVESTMENT APPROACH

Core Pillars of Our Approach

Our success is the result of several key characteristics of our group and the people we work with.

- 1 Committed to long-term investing, we seek special situations offering strong, risk-adjusted returns.
- 2 Our private funding enables fast and efficient capital deployment.
- 3 Our typical equity investment ticket is up to EUR 1 bn.
- 4 We combine operational focus with disciplined risk and liquidity management across the portfolio.
- 5 We identify, execute and integrate landmark acquisitions with deep industrial and operational expertise.
- 6 Our diversified portfolio supports stable performance despite short-term commodity price volatility.
- 7 Our businesses operate under their own management teams, while we provide support where it adds value.

Key Figures

€ 1,9 bn
equity value of current portfolio

5500+
total employees

5,880 MW
total installed generation capacity

2,2 m tons
steel components manufactured per annum

10+ m tons
coal mined per annum

2,2 bn tons
control over proven reserves of metallurgical and thermal coal

*100% of each entity

We Focus On Capital Intensive Industries



OUR KNOW-HOW

Expertise Across Strategic Industries

Sev.en GI is not only an investor but also a **highly experienced operator of power plants** in Australia and the United Kingdom. In mining, we bring hands-on knowledge from managing a potash mining company in Australia and a metallurgical coal mining company in the United States.



Power Generation

We provide reliable energy security today while supporting a responsible transition. We are committed to support balance in the future of renewables, with carbon-intensive generation serving as a controlled, reliable backup.

Resources Mining and Processing

We are a responsible partner in critical resources, delivering high quality primary materials. We are a reliable operator, prioritizing safety, efficiency, and high environmental and reclamation standards.

Low-Carbon Industries

We invest in projects that move value chains forward, combining sustainability and future ready industrial practices.

We are committed to bridging today's industrial needs with tomorrow's solutions.

Interest in Capital Shortage Sectors

Committed to long-term investing, we look for special situations where restructuring, operational improvement, or strategic repositioning can unlock value.

We often find opportunities in areas where institutional investors reduce their exposure or face ESG constraints, yet these areas remain vital to our economies.

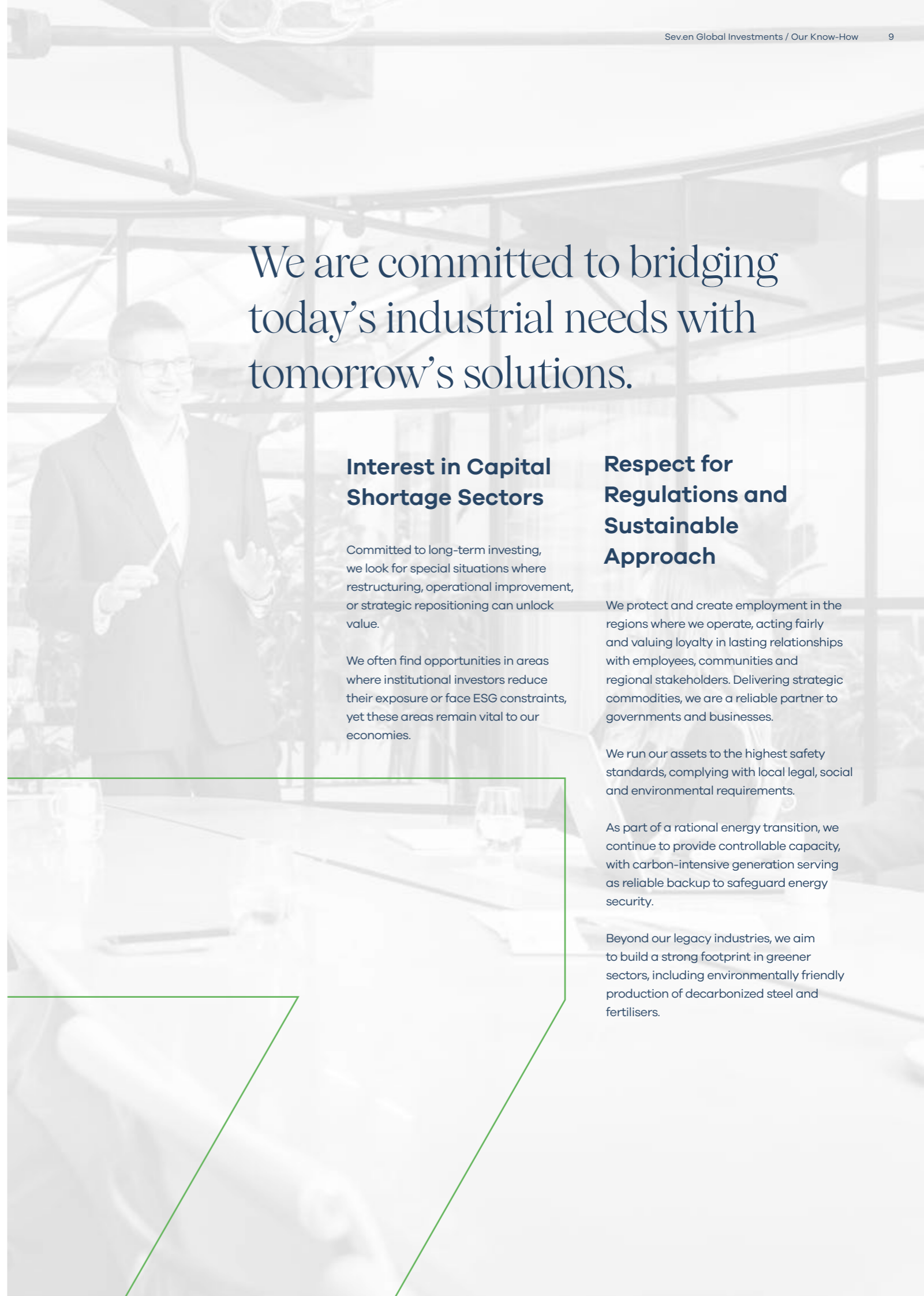
Respect for Regulations and Sustainable Approach

We protect and create employment in the regions where we operate, acting fairly and valuing loyalty in lasting relationships with employees, communities and regional stakeholders. Delivering strategic commodities, we are a reliable partner to governments and businesses.

We run our assets to the highest safety standards, complying with local legal, social and environmental requirements.

As part of a rational energy transition, we continue to provide controllable capacity, with carbon-intensive generation serving as reliable backup to safeguard energy security.

Beyond our legacy industries, we aim to build a strong footprint in greener sectors, including environmentally friendly production of decarbonized steel and fertilisers.



BENEFICIARY

Pavel Tykač

Mr. Pavel Tykač is a prominent Czech entrepreneur and investor who has been ranked by Forbes Real Time Billionaires among the world's top 400 wealthiest people. He has nearly 40 years of experience as an entrepreneur and investor across a range of industries, including computer technology, finance, banking, energy, and natural resources mining.

In 2018, Mr. Pavel Tykač initiated the establishment of a private equity investments team for international acquisitions, which in 2022 became the Sev.en Global Investments. Mr. Pavel Tykač is the group's sole beneficiary. The idea was to take advantage of special situations in the changing global investment environment, including those brought about by energy transition and its challenges.



Mr. Pavel Tykač

As the beneficiary of the Sev.en group, he develops and expands investments in the Czech Republic and worldwide with approximately 90% of the group's revenues generated internationally. In 2006, he entered the mining sector through the acquisition of a minority stake in the Czech Coal mining group.

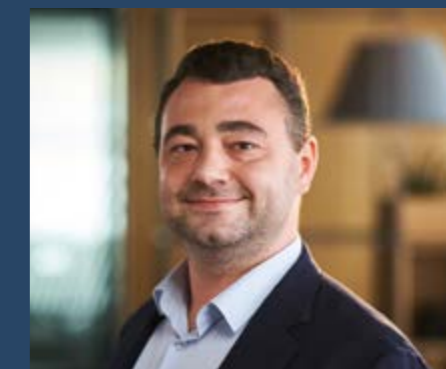
The Tykač family supports a range of educational projects, from Bohemian Studies at Oxford University to CEVRO University in the Czech Republic. Through this long-term support, the family contributes to society by strengthening education and investing in informed future generations.

In 2024, Pavel Tykač became the owner of the football club SK Slavia Prague, a participant in UEFA competitions and a multiple-time winner of the Czech league.

Although he invests abroad, he remains strongly committed to the Czech Republic and aims to contribute to a more cultivated civic environment in local society.



"With Sev.en GI we are able to invest and expand our capital in the areas where other investors may lack interest. Sev.en GI invests primarily into projects which are crucial for our economies, especially during the ongoing energy transition period."



Mr. Michal Tykač

Michal Tykač, son of Pavel Tykač, assumed responsibility for overseeing Sev.en Global Investments in 2021. As a Member of the Supervisory Board, he participates in all performance reviews and actively monitors the progress of key projects to ensure alignment with the group's strategic objectives.

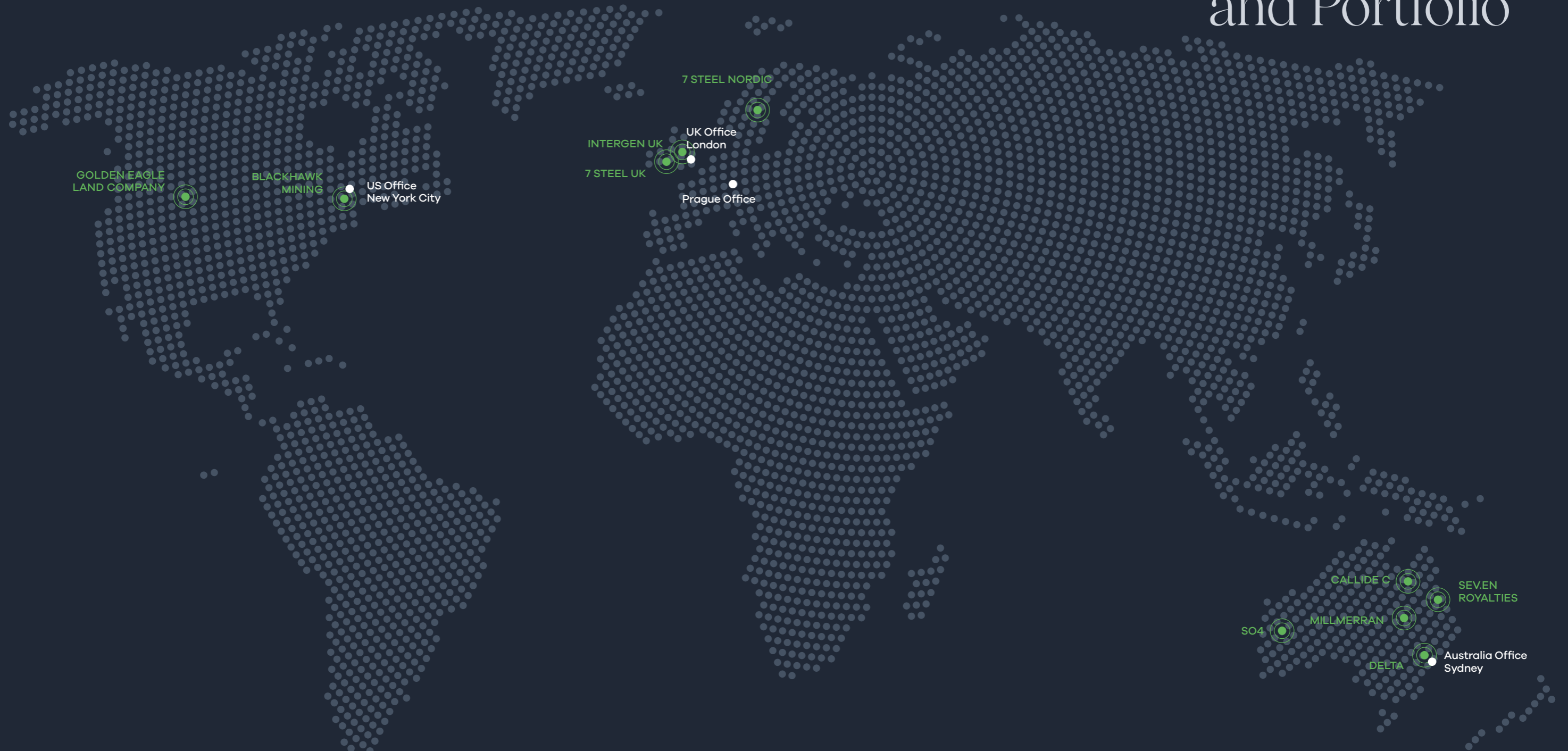
Michal Tykač focuses on the company's long-term development. His particular interest lies in future-ready industries and businesses developing new industrial technologies, with an emphasis on sustainable portfolio diversification and growth.



"I firmly believe that success is built on a hands-on approach and an unwavering commitment to excellence. As a Supervisory Board Member of Sev.en Global Investments, I am privileged to actively participate in all material investment decisions and personally monitor our ongoing projects. With an exciting future ahead, we are dedicated to strategic growth, successful operations, and new acquisitions, shaping the path for a prosperous tomorrow."

INVESTMENT PORTFOLIO

Our Strategy and Portfolio



Our portfolio combines strategic investments in power generation, steel production, resources mining and processing, and mining rights.

With relentless appetite, we look into oil and gas, fertilizer and other commodity linked industries as well.

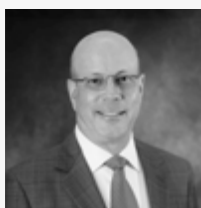


USA

Blackhawk Mining

Date of investment
June 2020

CEO
Charles I. Bearse, III



In June 2020, Sev.en GI acquired Blackhawk Mining, one of the largest metallurgical coal producers in the United States with over 2,000 employees. The company controls 721 million tons of proven and probable reserves, out of which over 70% are high quality metallurgical coal.

Blackhawk operates eight mining complexes in southern West Virginia and eastern Kentucky with over 20 coal mines. Blackhawk is a premier producer of high quality metallurgical coal for domestic and international steelmaking facilities with total annual coal production over 8 million metric tons including thermal coal.

www.blackhawkmining.com

How Sev.en GI Adds Value

The acquisition was closed at the time of COVID market downturn. Sev.en GI provided Blackhawk with funds needed to ensure stability and business continuity.

Further improvements under Sev.en GI's focus:

- gradual phase-out of thermal coal mines followed by reclamation investments
- modification of certain mining technology at some locations to achieve higher cost efficiency
- increased production of premium metallurgical coal products with very strong global demand
- active search for further acquisition opportunities for potential sector consolidation.

USA

Golden Eagle Land Company

Date of formation:
August 2021

In August 2021, Sev.en GI, via its US subsidiary Sev.en US Met Coal, founded Golden Eagle Land Company with the purpose to invest into land and mineral rights portfolios across the United States. Since then, Golden Eagle has acquired four companies: Wildcat Coal, LLC, Blue Creek Minerals, LLC, Colt, LLC and Ruger Coal Company, LLC.



Golden Eagle currently owns over 55,000 acres of land and over 600,000 acres of mineral properties, and controls over 2.2 billion tons of proven reserves of both metallurgical and thermal coal in Wyoming, Ohio, Illinois, and West Virginia.

Golden Eagle has an ambition for further dynamic growth through investments into various natural resource properties generating royalty income.





EUROPE

7 Steel Nordic

Date of investment:
April 2025

CEO:
Utku Öner



7 Steel Nordic is a premier steel producer that provides sustainable reinforcing steel. It operates as a complex group in more than twenty locations in Northern Europe.

The group consists of 7 Steel Nordic Manufacturing – the leading producer of reinforcing steel in the Nordic region with a smelter and a rolling mill in Norwegian Mo i Rana, cut and bend companies 7 Steel Service in Norway, Sweden, Finland, and in Denmark, and scrap receiver 7 Steel Nordic Recycling that operates in Sweden.

The most notable projects where environmentally friendly steel was utilised include the innovative Citygate in Sweden, the architecturally striking Kaktus Towers in Denmark, SNØ in Norway, and the Olympic Stadium in Finland.

As a result of a strong commitment to sustainable development, the company has become the second largest recycler in the Nordic countries with 770,000 tonnes of scrap recycled per year.

Circular Steel Making



EUROPE

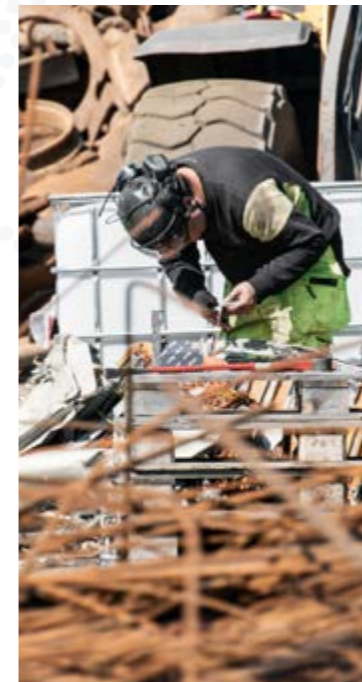
7 Steel

In April 2025, Sev.en Global Investments acquired two major steel producers, marking the group's entry into a new industry, and a new region, enhancing its global portfolio of circular steel. Both entities, with their Service, Manufacturing and Recycling divisions, will now operate under the unified brand umbrella of 7 Steel.

Committed to environmental responsibility and circular economy principles, 7 Steel Nordic and 7 Steel UK have a combined annual production capacity of 2.2 million tons of steel products used across infrastructure, construction, shipbuilding, rail, and wind energy.

7 Steel's operations are based on electric arc furnace technology and rely on recycled scrap metal, significantly reducing the carbon footprint associated with traditional steel production.

www.7-steel.com





EUROPE

InterGen

Date of investment

February 2024

Managing Director:

Daniel Fosberg



In February 2024, Sev.en Global Investments acquired 100% of InterGen's gas-fired power generation business. Headquartered in Edinburgh, InterGen is one of the UK's largest independent power producers and has a portfolio that includes three combined-cycle turbine plants in Coryton (Essex), Spalding (Lincolnshire), and Rocksavage (Cheshire), as well as an open-cycle gas turbine plant in Spalding and battery energy storage system development project located adjacent to the Spalding power plant.

InterGen operates a diversified and efficient electricity-generating portfolio with a total capacity of over 2,800 MW. The facilities generate enough electricity to run over a million homes and businesses in ways that are reliable and socially responsible. In 2026, InterGen completed a two High-Efficiency upgrades of its 800 MW Coryton gas-fired power plant, increasing output by up to 85 MW, improving efficiency by 2.46% and reducing CO2 emissions by around 67,500 tonnes annually, while lowering fuel use and extending maintenance intervals.

EUROPE

7 Steel UK

Date of investment:

April 2025

CEO:

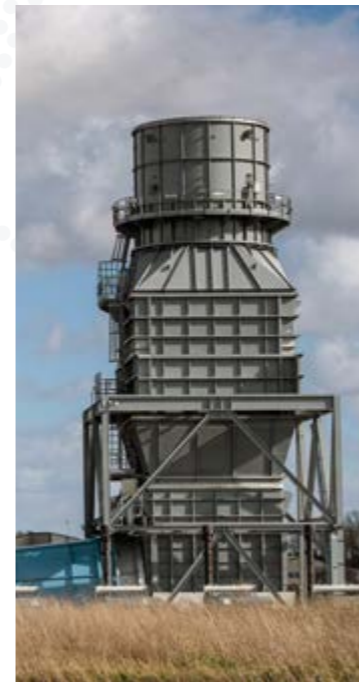
Carles Rovira



7 Steel UK (formerly Celsa Steel UK) is the nation's leading producer of low-carbon construction steel and the largest recycler of scrap steel in the UK. Headquartered in Cardiff, where its primary steel manufacturing facilities are located, the company operates a fully integrated business encompassing scrap collection through 7 Steel UK Recycling, steel production under 7 Steel UK Manufacturing, and fabrication provided by 7 Steel UK Service. Its national footprint includes four strategically positioned scrap yards and seventeen fabricator depots across the UK, enabling responsive, locally focused service to the construction sector.

7 Steel UK has proudly contributed to some of the UK's most iconic construction projects, including Wembley Stadium, London's Olympic Park, and The Shard.

With an annual production capacity of 1.3 million tonnes, 7 Steel UK plays a central role in the UK's circular economy and sustainable infrastructure delivery. The business operates one of the UK's most efficient electric arc furnaces, enabling steel production with a fraction of the carbon emissions associated with traditional methods.





AUSTRALIA

SO4

Date of investment
October 2022

In October 2022, Sev.en Global Investments acquired 100% of SO4 Holdings, owner and operator of Western Australia's Lake Way Sulphate of Potash (SOP) project in the Goldfields region.

SO4 is among Australia's first SOP producers using solar evaporation from naturally occurring brines, a more environmentally friendly method than the Mannheim process.

SO4 has moved from development to commercial progress, completing its first domestic shipment in June and its first commercial export shipments of premium SOP, making it the only SOP producer in Western Australia today.

www.so4.com.au

AUSTRALIA

Delta

Date of investment
December 2022

CEO:
Richard Wrightson



In late 2022 Sev.en Global Investments acquired a 100% share in Delta which owns and operates the coal-fired Vales Point Power Station and the Chain Valley Colliery mining complex in New South Wales, Australia.

The plant is critical in supporting the security of energy supply and network reliability as it provides c. 4% of annual power for the Australian national grid.

The adjacent underground mine supplies coal exclusively to the neighbouring Vales Point Power Station.

www.de.com.au

Vales Point Power Station

Vales Point Power Station has a total capacity of 1,320 MW with 2x660 MW unit configuration and an annual net output of c. 7,400 GWh.

Chain Valley Colliery

The Chain Valley Colliery underground mining complex has an output of 1.5 million tons of high quality coal a year.





AUSTRALIA

Sev.en Royalties

Date of investment
May 2023

In May 2023, Sev.en Global Investments has completed the acquisition of two land parcels that contain mining royalty rights from Coca-Cola Europacific Partners. The land parcels cover parts of the Rolleston and Meteor Downs South coal mines in Queensland, Australia and contain area of almost 8,000 hectares.

After building sizeable portfolio of mining rights in the United States, Sev.en GI is excited to enter the royalties asset class in Australia and is looking for further opportunities to expand its footprint.

AUSTRALIA

Genuity

Sev.en GI owns interests in two modern coal-fired power stations in Australia – Callide C and Millmerran. Following years of technical failures at Callide C, the joint venture Callide Group entered voluntary administration in 2023.

In May 2025, Sev.en GI acquired a 50% stake in the joint venture and provided the capital needed to pay creditors and close the administration process.

The investment group also actively participates in a carbon capture, utilisation and storage project at Millmerran Power Station – a pilot development paving the way for further investments in this area.

Callide C

Biloela, Queensland, Australia

Operation launch: **2001**

Capacity: **848 MW**

Type: **Supercritical thermal**

Turbine: **Toshiba**

Sev.en GI effective ownership interest: **50%**

Millmerran

Millmerran, Queensland, Australia

Operation launch: **2003**

Capacity: **850 MW**

Type: **Supercritical thermal**

Turbine: **Ansaldo**

Sev.en GI effective ownership interest: **16.25%**



ESG Case Studies

CASE STUDY 01

Delta and Samsung Exploring a Large Scale Battery Project

In February 2025, Delta and Samsung Construction & Trading announced a partnership to explore a large-scale battery energy storage system at Vales Point Power Station, positioning the site as a critical hub for future grid stability.

The project will strengthen the grid, improve reliability and manage supply volatility as Australia transitions to a renewables-dominated energy mix.

Repurposing the retired power station site reduces execution risk by leveraging existing grid connections and infrastructure, retaining a skilled workforce and limiting environmental impact compared to greenfield developments.

The project is subject to NSW Government planning assessment and community consultation prior to approval.



CASE STUDY 02

Darlington Point Solar Farm in Australia

Delta is expanding its renewable footprint through two complementary solar initiatives. Under a Power Purchase Agreement with Darlington Point Solar Farm, Delta secures 150 MW of the site's 275 MW capacity, integrating renewable energy while maintaining stable baseload output.

Delta has also received approval for a 55 MW solar farm on the Vales Point ash dam, expected to generate around 110,000 MWh annually, enough to power approximately 15,000 homes. Built on rehabilitated land with a 25-year operating life, the project will create up to 100 construction jobs and 5 ongoing roles.



CASE STUDY 03

Seagrass Restoration in New South Wales

Delta is partnering with the University of NSW, the La Perouse Local Aboriginal Land Council, Gamay Rangers and Port Authority NSW on a research initiative to restore and preserve seagrass meadows in New South Wales.

The project develops practical, science-based restoration methods grounded in genetic research and ecosystem resilience. Seagrass meadows are critical blue carbon habitats, storing carbon even more effectively than forests while also supporting marine biodiversity.



CASE STUDY 04

Harnessing Hydropower for Sustainable Steel Production

Located in the heart of Norway, 7 Steel Nordic is a standout example of low-emission steelmaking within Sev.en Global Investments' portfolio. By powering its electric arc furnace (EAF) entirely with renewable hydropower, the plant significantly reduces its carbon footprint while delivering high-quality steel. This clean, efficient approach aligns with Norway's strict environmental standards and reflects our broader commitment to responsible industrial operations.

Compared to coal-based electricity, which produces around 900 grams of CO2 per kilowatt-hour, hydropower at 7 Steel Nordic generates just 24 grams, which is about 97% less. In 2024, direct CO2 emissions from the mill were just 57.7 kg per ton of steel produced. By using hydropower instead of coal power, the plant avoids approximately 473 kg of CO2 emissions per ton of steel.

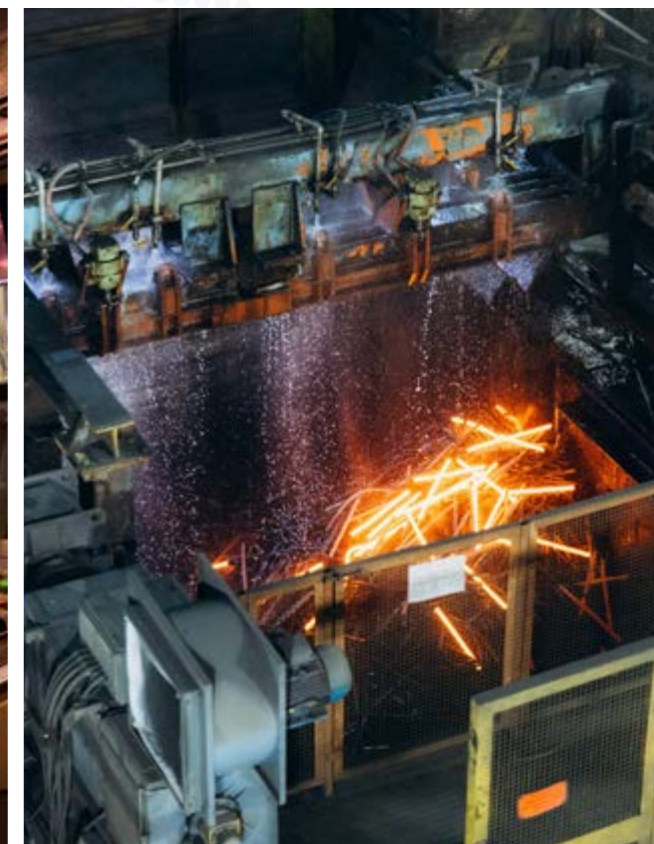


CASE STUDY 05

Pioneering Low-Carbon Steel at 7 Steel UK

7 Steel UK, the UK's leading producer of low-carbon construction steel and largest recycler of scrap metal, is advancing targeted decarbonization projects at its Cardiff site. In July 2024, it commissioned a state-of-the-art scrap shredder to improve the quality and consistency of material entering its electric arc furnace, enhancing energy efficiency, reducing waste and carbon electrode consumption, and lowering CO2 emissions and operating costs.

At the Section Mill, the H2 Energy Mill project aims to reduce natural gas use in the reheat furnace by gradually introducing hydrogen as a cleaner fuel. The system is designed to start with a 30% hydrogen blend, with the potential to increase over time and ultimately operate on 100% hydrogen through targeted upgrades.



CASE STUDY 06

SO4: First Nations Peoples

SO4 partners with native title parties connected to the land where our projects and operations are based, aiming to ensure positive, long-term economic and social outcomes while responsibly managing First Nations heritage in line with legal and contractual obligations.

In November 2019, SO4 signed a comprehensive Land Access Agreement (LAA) with the Tarlka Matuwa Piarku Aboriginal Corporation (TMPAC), securing tenure and approvals for SO4 and delivering substantial benefits to our native title partners. These include royalty payments, community support programs, employment and training opportunities, First Nations business development, heritage protection, and land management initiatives.



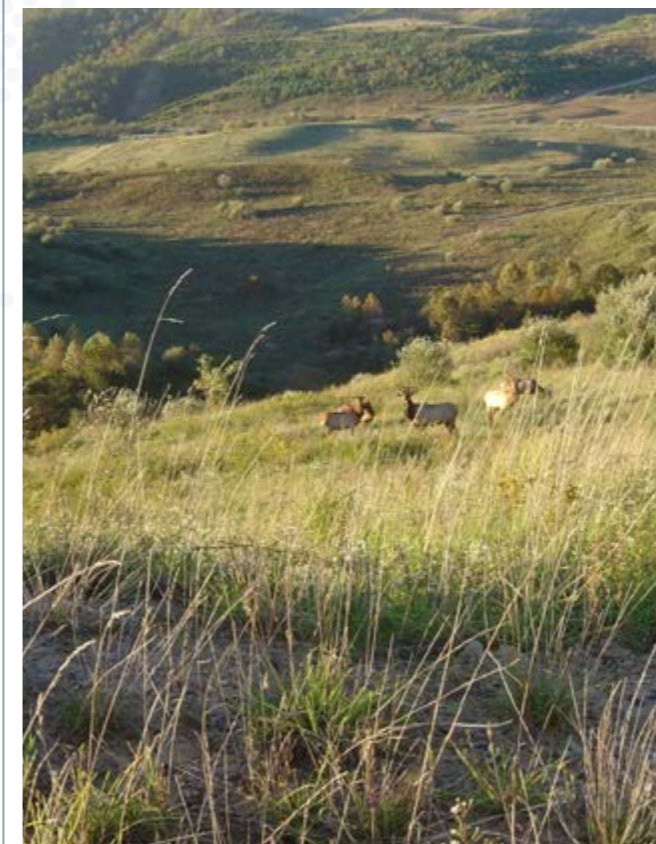
CASE STUDY 07

Blackhawk Reclamation Projects

Land restoration is a key component of Blackhawk Mining's operations. Since 2021, working with regulatory agencies and local communities, the company has reclaimed more than 10,000 acres (4,000 ha), received Phase I release, and earned multiple awards for outstanding reclamation.

Separately, since 2020, Blackhawk has taken over mining permits covering more than 7,000 acres (2,800 ha) from a bankrupt coal company, prioritizing restoration work across these sites.

Historically, Blackhawk has partnered with local agencies to reintroduce elk to eastern Kentucky, where the population has grown from 1,500 to over 7,000.

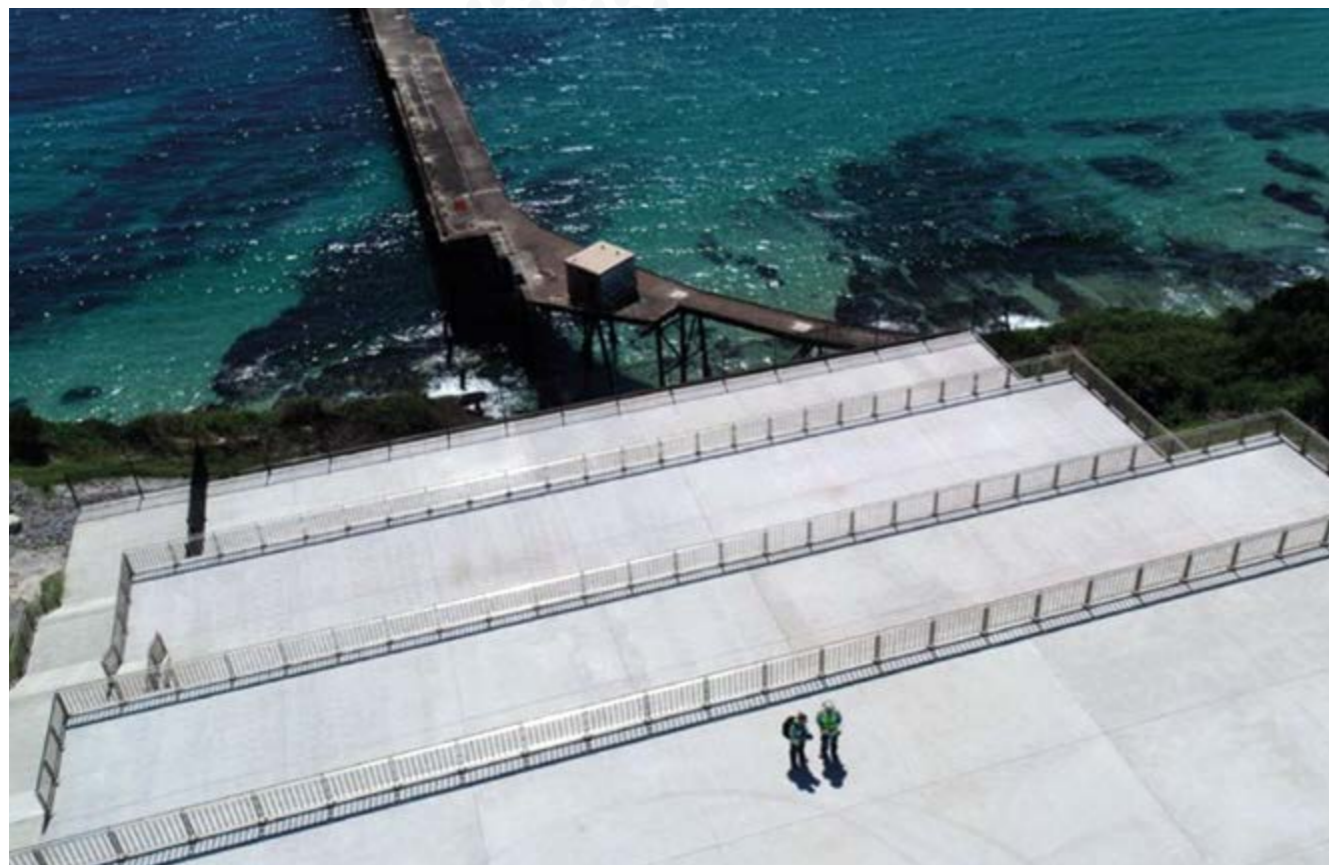


CASE STUDY 08

Circular Economy: Utilizing By-products of Energy Production

Our portfolio companies are increasingly focused on the efficient use of by-products from power generation and steelmaking, such as fly ash, bed ash, and slag. These certified building materials are popular in the construction market due to their low cost and high quality, contributing to a circular economy.

By-products replace natural materials like gravel and sand, reducing the consumption of non-renewable resources and lowering emissions of pollutants and CO2. These materials are used in concrete, cement, brick, plasterboard, paving, and road construction. Research and testing with specialized laboratories continue to explore further applications in the construction industry.



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